



**CELEBRATING**  
**40 YEARS**  
**OF COMMUNITY IMPACT**

2022 | 2023 ANNUAL REPORT



# LETTER FROM THE CEO



Working together with many others to achieve a shared goal has been at the core of Second Harvest Food Bank for forty years. Over four decades, so many caring people like you have joined us in fighting hunger, feeding hope and helping our neighbors thrive.

From emergency food providers to food donors, healthcare workers, educators, advocates, volunteers and generous philanthropic investors, you are the essence of hope for thousands of our friends and neighbors facing hunger. The sheer number of people and acts of kindness required to distribute enough food for 76 million meals for kids, families and seniors is overwhelming. But last year, that is precisely what you made happen.

I am grateful for your commitment as we honor the past and boldly look to the future. By investing in job training programs, advocating for access to nutritious foods and inspiring our community to get involved, we continue to move forward together.

Derrick Chubbs | President/CEO





# MISSION

To create hope & nourish lives through a powerful hunger relief network, while multiplying the generosity of a caring community.



# VISION

Inspiring & encouraging our community to end hunger and help our neighbors thrive.

# VALUES

Thank you for sharing our values:  
Service | Integrity | Stewardship  
Respect | Accountability  
Collaboration | Diversity





# YOUR IMPACT

## VOLUNTEER IMPACT:

119,765 hours were donated by  
39,138 volunteers

## SUMMER MEALS:

78 feeding locations  
102,323 meals

## MOBILE FOOD DROPS:

615 drops  
15,351,780 meals

## KIDS SNACK PACKS:

32,650 weekend food packs  
293,850 meals

## KIDS CAFE:

28 after-school locations  
212,518 after-school meals

## SCHOOL PARTNERSHIPS:

55 schools  
385,420 meals

## BENEFITS CONNECTION:

4,760 applications processed  
\$7.5 million in benefits provided

## BRING HOPE HOME:

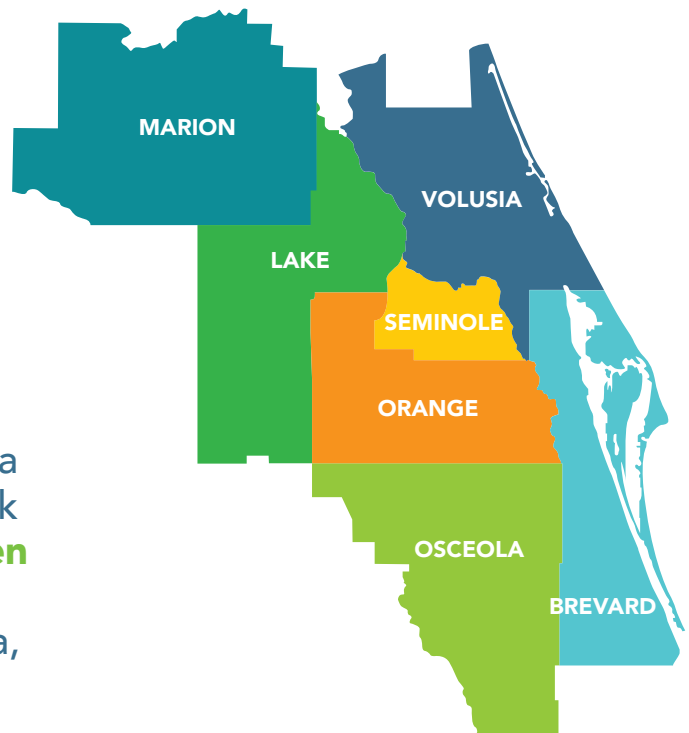
61,268 deliveries  
1,016,244 meals

# FEEDING CENTRAL FLORIDA

**1 in 8 Central Floridians** is facing the reality of hunger and food insecurity.

In fiscal year 2022/2023, Second Harvest Food Bank **provided 76 million meals** to families, kids and seniors.

Meals are distributed through a robust feeding partner network with **768 partners across seven counties**, including Brevard, Lake, Marion, Orange, Osceola, Seminole and Volusia.



# DONNA'S STORY: CARE & KINDNESS



**“I NEVER ENVISIONED MYSELF NEEDING TO GO TO A FOOD PANTRY AND ASKING FOR HELP.”**

Donna has been caring for others for as long as she can remember. As a child, she helped a neighbor who fell while gardening. As a nurse, she cared for hundreds of patients throughout her career. Today, her most important patient is her husband, Jim, whose health is failing, and who can no longer work.

“We all have needs, and we all have hard times,” explains Donna. She never thought she would be on the receiving end of the kindness and care she has extended to others.

Between medical bills and rising rent, Donna and Jim cannot afford their basic needs. They had to cut down on their expenses, including food. A volunteer from a local food pantry supported by Second Harvest Food Bank of Central Florida began delivering groceries to Donna and Jim’s doorstep.

“When everything around me seemed to be imploding, here was someone that wanted to help me and help me help myself,” explains Donna. “It was a lifesaver; without it, I don’t know what we would have done.”

Each week, they receive a box of groceries filled with meat, eggs, bread, produce, and pantry items like oatmeal, rice, soups, and canned tuna. The stability and security Donna and Jim have with regular access to healthy, nutritious food means they can focus on their health.



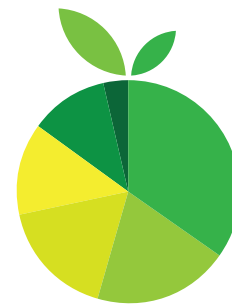


# FOOD STATS

From the beginning, Second Harvest Food Bank of Central Florida has captured as much of the “extra” food in our community as possible. By working with food growers, producers, distributors, grocers and community food drives, Second Harvest Food Bank rescues this valuable resource and gets it into the hands of kids, families and seniors through a robust feeding partner network.

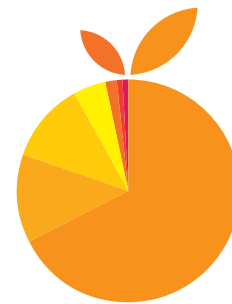
Much of the food is gathered from local sources, while others come from outside our community through partnerships with Feeding America and USDA’s The Emergency Food Assistance Program (TEFAP). In recent years, additional food resources have been purchased due to a surge in food assistance requests.

The extraordinary network of feeding partners and programs helps ensure that nutritious food reaches the people who need it the most. Second Harvest distributes nonperishable, fresh and frozen foods through food pantries, mobile food distributions, school partnerships, soup kitchens, emergency shelters, senior centers and daycares. Prepared meals from Mercy Kitchen also reach neighbors through after-school and summer programs for kids, medically tailored meals and home deliveries.



### Where Our Food Comes From:

● Retail/Wholesale	34.75%
● Food Manufacturers	19.92%
● Purchased Food	17.04%
● USDA/Government	13.35%
● Farmers/Growers	11.43%
● Food Drives	3.51%



### Where Our Food Goes:

● Emergency Food Pantries	67.65%
● Day Care/Youth Programs	12.81%
● Residential/Rehab Centers	11.49%
● Multi-Service Providers	4.93%
● Soup Kitchens	1.64%
● Emergency Shelters	.82%
● Senior Programs	.66%



40  
YEARS



## OF FIGHTING HUNGER AND FEEDING HOPE

Like so many worthwhile things, Second Harvest Food Bank of Central Florida started as a crazy idea among a group of big-hearted friends. In the early 1980s, Bill Martin read about a “food bank.” He gathered a few of his fellow Community of Christ Church congregants around a dining room table to discuss the idea of collecting “extra” food in Orlando and giving it to people who couldn’t afford enough to eat. Little did they know their discussions would become the launching pad for the future of hunger relief for millions of Central Floridians over the next four decades.

From the beginning, it was clear that one church couldn’t solve a problem like hunger alone. A community problem like food insecurity requires a community-wide solution.

By the 1990s, community support led to a much larger facility that could efficiently receive and distribute more food to more partner organizations and more neighbors. Annual food distribution grew from 5 million to 33 million meals. Moreover, the feeding partner network grew to nearly 400 locations across six counties.

Severe economic downturns and challenges following the 9/11 attacks and the Great Recession stirred the community

to stretch and grow the mission further regarding capacity and output. In 2013, the Morgan & Morgan Hunger Relief Center in Orlando opened. The expanded space and refrigeration allowed more food to be distributed to neighbors across Central Florida. The facility helped to attract volunteer and community support to enable additional work to address the root causes of hunger.

The generosity of our community today allows Second Harvest to focus on far more than simply “food in, and food out.” By investing in job training programs, advocating for access to nutritious foods and inspiring supporters, Second Harvest is leaning into the root causes of hunger and transforming lives.

After forty years of innovation and change, one constant has been people who care about their neighbors. Thanks to a group of friends gathered around a dining room table with an idea, millions of Central Floridians gather around a table with the nutritious food they need to thrive – an incredible journey with humble beginnings.

With the caring support and involvement of people like you, the mission continues today and into the future.



1983



Second Harvest Food Bank of Central Florida opens its doors near downtown Orlando. In its first full year of operations, enough food is distributed for 515,000 meals.

1985



The food bank acquires its first two trucks, 'Edyth' and 'Bill.'

1992



Second Harvest serves as a disaster relief hub for supplies heading to South Florida after Hurricane Andrew, preparing the food bank for future disaster relief efforts.

1993



Kids Cafe, Second Harvest's first childhood hunger relief program, launches.

1997



The food bank adds a second location in Daytona Beach. Not long after, additional branches opens in West Melbourne (2000) and Ocala (2022).

2001



Requests for food assistance spike as the local tourism economy shuts down after the 9/11 attacks.

2004



Second Harvest and its network of feeding partners respond to three devastating hurricanes in six weeks as a vital piece of Central Florida's emergency response system.

2013



The Morgan & Morgan, P.A. Hunger Relief Center opens, doubling the capacity to distribute more food than ever before.

2013



The Culinary Training Program begins, providing adults facing barriers to employment with the skills needed for sustainable careers in food service.

2016



Second Harvest convenes the first meeting of its Health and Hunger Task Force. This coalition meets regularly to identify collaborations with community healthcare organizations to positively affect health by using food as medicine.

2021



Mercy Kitchen, a meal production facility, opens in response to the heightened demand for food assistance during the pandemic.

2023



Today, Second Harvest distributes enough food for 300,000 meals daily. Neighbors access fresh produce, meat, dairy products and pantry staples through emergency food pantries, mobile drops, childhood hunger initiatives and meal delivery programs.



# HEALTH & HUNGER UPDATE



The health of our community matters. By improving access to fresh and nutritious foods at food pantries, providing nutrition education to neighbors and working collaboratively with community health partners, Second Harvest continues to explore opportunities to influence the health of the communities we serve.

## Recent Achievements:

Began offering nutrition education classes to SNAP-eligible Florida residents. Topics include ways to incorporate more nutritious foods into their diet, adopt an active lifestyle, prevent chronic disease, manage a healthy weight and improve their quality of life.

**400+ NUTRITION  
EDUCATION SESSIONS  
OFFERED AND 50+  
COOKING DEMOS**

Launched first Medically Tailored Meals pilot program, which aims to help people experiencing food insecurity and managing at least one severe illness improve their health outcomes through food.

**7,056 MEALS DELIVERED  
TO 28 PATIENTS WITH  
CHRONIC KIDNEY DISEASE**

Increased access to nutritious foods at emergency food pantries. This is accomplished first by sourcing more nutritious food. Additionally, by building capacity at local feeding partners with resources like freezers, refrigerators and shelving.

**74% OF FOOD DISTRIBUTED  
THROUGH FEEDING  
PARTNERS WERE  
NOURISHING FOODS**





## Culinary Training Spotlight

# STACY'S STORY:

# JOY & DREAMS



CULINARY TRAINING  
PROGRAM  
GRADUATES: **31**

Like many, Stacey's career journey is anything but a straight line. She relocated to Orlando with higher education aspirations, but the abrupt shift to online classes during the pandemic posed unexpected difficulties. Her once-stellar GPA plummeted, casting a shadow over her scholarship.

When her aunt told her about a news story she watched about Second Harvest Food Bank of Central Florida's free Culinary Training Program, Stacey felt like this might be just the kind of opportunity she needed. The 16-week course helps adults facing barriers to employment develop the technical, life and employability skills needed to pursue careers in food service.

The program awakened memories of being in the kitchen with her dad and opened her eyes to the possibility of building a fulfilling career for herself. She remembered subtleties, like a pinch of salt in baked goods or a dash of sugar in spaghetti sauce, and began writing a new narrative about her career. With each successful dish, her confidence grew, and so did her dreams.

"It's still kind of nerve-racking because there are a lot of things to remember," explains Stacey. "But once you know that you nailed it, it's an even better feeling."

Today, Stacey works as a cook at a local rehabilitation center. She plans to complete her AA degree and pass the joy of cooking to the next generation while preparing home-cooked meals for her daughter.





# 2022 2023 FINANCIALS

## HOW WE USE OUR RESOURCES:

<b>PROGRAM SERVICES</b>	<b>96.2%</b>
<b>MANAGERIAL/GENERAL</b>	<b>1.2%</b>
<b>FUNDRAISING</b>	<b>2.6%</b>

### SUPPORT AND REVENUE

Contributions and Grants	\$ 17,060,963
Fees/Grants from Government Agencies	\$ 13,749,679
Program Service Fees	\$ 4,128,821
Power Purchase Sales	\$ 4,999,395
Other Income	\$ 970,878
Donated Goods and Services	\$ 119,040,357
<b>Total Support and Revenue</b>	<b>\$ 159,950,093</b>

### EXPENSES

Program Expenses	\$ 152,817,975
Management and General	\$ 1,862,991
Fundraising	\$ 4,096,517
<b>Total Expenses</b>	<b>\$ 158,777,483</b>

**CHANGE IN NET ASSETS** \$ 1,172,610

### ASSETS

Cash and Cash Equivalents	\$ 2,774,320
Investments	\$ 17,117,774
Accounts and Contributions Receivable	\$ 6,839,857
Inventory	\$ 5,050,182
Prepaid Expenses and Other Assets	\$ 584,599
Property and Equipment, Net of Depreciation	\$ 15,206,948
Notes Receivable	\$ 0
<b>Total Assets</b>	<b>\$ 47,573,680</b>

### LIABILITIES

Accounts Payable and Accrued Expenses	\$ 2,103,982
Notes Payable	\$ 831,444
Contingent Derivative Interest Rate Swap	\$ 0
<b>Total Liabilities</b>	<b>\$ 2,935,426</b>

### NET ASSETS

Unrestricted Net Assets	\$ 37,210,960
Temporarily Restricted Net Assets	\$ 7,427,294
Accumulated Other Comprehensive Income	\$ 0
<b>Total Net Assets</b>	<b>\$ 44,638,254</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 47,573,680</b>







# STEVE'S STORY: GIVE & THRIVE

**“IT’S A GREAT OPPORTUNITY TO GIVE BACK TO THE COMMUNITY.”**

Steve is a familiar face at Second Harvest’s main distribution center in Orlando. Three (or more) times a week, he helps sort food donations, set up projects, and motivate fellow volunteers.

“It’s a great opportunity and a great way to give back to the community,” says Steve. This Pine Hills native has a passion for his community and the volunteer effort it takes to ensure everyone has access to the food they need to thrive.

When Steve retired, he looked for something meaningful to occupy his time. He found that at Second Harvest. He started sorting food donations and packing boxes for kids, families and seniors facing hunger. As the number of people reaching out for food assistance soared, so did Steve’s commitment to the cause. He has accumulated over 2,700 hours of service to the community to date.

“In just a few hours, you can have a big impact here,” says Steve.

Volunteers like Steve make it possible to distribute enough food for 300,000 meals a day across seven counties.

## THANK YOU!

Positive change begins by **taking action**. Your acts of generosity and kindness this year and into the future make it possible for our Central Florida friends and neighbors facing hunger to have the **food they need today and hope for a brighter tomorrow**. With volunteers, advocates and donors, Second Harvest Food Bank is **feeding inspiration, change, achievement, health and families** facing hunger. Thank you.





2022-2023 SECOND HARVEST FOOD BANK OF CENTRAL FLORIDA

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[www.FeedHopeNow.org](http://www.FeedHopeNow.org)

  @FeedHopeNow



### MAIN FACILITY

411 Mercy Drive  
Orlando, FL 32805  
407.295.1066

### MERCY KITCHEN

3702 Mercy Star Court  
Orlando, FL 32808  
407.295.1002

### BREVARD BRANCH

6928A Vickie Circle  
West Melbourne, FL 32904  
321.733.1600

### MARION BRANCH

4045 NW 36th Avenue  
Ocala, FL 34478  
352.732.5500

### VOLUSIA BRANCH

320 North Street  
Daytona Beach, FL 32114  
386.257.4499